Q2 YTD/FY2024 FINANCIAL RESULTS



Naoki Okamura President and CEO Astellas Pharma Inc. October 30, 2024

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AGENDA

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II Initiatives for Sustainable Growth

Mid-term Initiatives and Latest Outlook



Q2 YTD/FY2024 FINANCIAL RESULTS: OVERVIEW

Revenue

- Increased YoY (+22%)
- Strategic Brands: Expanded to over 150.0 bil. yen
 Significant growth of over 90.0 bil. yen YoY, progress exceeded expectations

SG&A expenses*

Ratio to revenue improved by 3.2ppt YoY through continued cost management

Core operating profit

Increased significantly YoY (+36%) driven by growth of Strategic Brands and continued cost management

Revised full-year forecast

- Upward revision of revenue and core operating profit based on the robust Q2 YTD progress
 - ✓ Change from profit decline initial forecast to profit increase forecast



Q2 YTD/FY2024 FINANCIAL RESULTS

(billion yen)	Q2 YTD FY2023	Q2 YTD FY2024	Change	Change (%)	FY2024 Initial FCST	FX impact (YoY)
Revenue	767.1	935.6	+168.5	+22.0%	1,650.0	+54.8
Cost of sales	143.4	173.8	+30.5	+21.3%	326.0	+6.7
SG&A expenses	347.5	406.4	+58.9	+17.0%	757.0	+25.9
US XTANDI co-pro fee	93.0	126.0	+33.0	+35.5%	189.0	+9.5
SG&A excl. the above	254.4	280.4	+26.0	+10.2%	568.0	+16.4
(SG&A ratio*)	33.2%	30.0%	-3.2ppt	110.270	34.4%	
R&D expenses	141.9	172.3	+30.4	+21.4%	317.0	+8.5
(R&D ratio)	18.5%	18.4%	-0.1ppt		19.2%	
Core operating profit**	134.4	183.1	+48.7	+36.2%	250.0	+13.7
(Core OP margin)	17.5%	19.6%	+2.0ppt	1001270	15.2%	
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Amortisation of intangible assets	33.7	69.2	+35.5	+105.2%		Note) Amortisation of IZERVAY's intangible assets started from Q2/FY2023
Other income	7.1	4.5	-2.6	-36.9%		Other expenses (booked in Q2)
Other expenses	61.7	26.9	-34.8	-56.4%		Net foreign exchange losses: 12.2
Operating profit	55.2	93.7	+38.6	+69.9%	48.0	
Profit before tax	56.3	89.0	+32.7	+58.1%	43.0	
Profit	35.8	73.5	+37.7	+105.3%	30.0	



Q2 YTD/FY2024 FINANCIAL RESULTS: XTANDI AND STRATEGIC BRANDS

XTANDI progress continues to be strong, driven primarily by the US

(billion yen)	Q2 YTD/FY2024	YoY	FY2024 Initial FCST*	FY2024 Revised FCST	
NVI I		+90.7		859.7	✓ US progress continues to be driven by EMBARK impact (M0 CSPC) and market growth
Xtandi	451.7	(+25%)	757.0	vs. Initial FCST (+102.7)	✓ Upward revision of FCST based on robust progress through Q2, despite the anticipated negative impact from US IRA Medicare Part D redesign in Q4 (\$80-100M impact)

Strategic Brands expanded to over 150.0 bil. yen (+90.0 YoY). Upward revision by over 40.0 bil. yen, reflecting strong momentum

(billion yen)	Q2 YTD/FY2024	YoY	FY2024 Initial FCST [*]	FY2024 Revised FCST	
PADCEV.	75.4	+42.7 (+131%)	151.2	166.9 (+15.7)	 ✓ Global sales expanded significantly YoY, driven by the US and EST performance ✓ Upward revision of FCST, reflecting the strong global growth trend
izervay **	28.1	+26.9	46.4	69.5 (+23.1)	 ✓ Performance exceeded expectations, driven by higher-than-expected new patient share ✓ Significant upward revision of FCST, based on robust momentum and outlook
VEOZAH™	14.8	+13.5	28.3	31.6 (+3.3)	 ✓ Steady growth in global sales, implementing continued initiatives with a focus on ROI ✓ Upward revision of FCST, reflecting the solid demand trend in the US and EST
YYLOY	1.2	+1.2	3.7	5.1 (+1.4)	 ✓ Market penetration of CLDN18.2 testing faster than expected in Japan Expect sales contribution from the US and EST from Q3 onwards ✓ Upward revision of FCST, reflecting the strong Japan performance
XOSPATA	34.8	+8.5 (+32%)	60.0	64.7 (+4.7)	 ✓ Expansion of global sales exceeded expectations Increase in FLT3 testing rate suggests potential positive impact to US demand growth ✓ Upward revision of FCST, reflecting the solid progress

^{*}Announced in Apr 2024. FX rates for initial FCST: 145 yen/USD,155 yen/EUR, FX rates for revised FCST: 149 yen/USD,160 yen/EUR (Q3 onwards: 145 yen/USD,155 yen/EUR) M0: Non-metastatic, CSPC: Castration-sensitive prostate cancer, IRA: Inflation Reduction Act, ROI: Return On Investment, CLDN18.2: Claudin 18.2 VEOZAH: Approved as "VEOZA" in ex-US, EST (Established Markets): Europe, Canada, etc.



PADCEV: BUSINESS UPDATE



Significant sales growth globally. Expect robust global growth momentum to continue moving forward

	Q2 YTD/FY2024	YoY	FY2024 Initial FCST [*]	FY2024 Revised FCST
Global sales	75.4 bil. yen	+42.7 (+131%)	151.2	169.9 (+15.7)
US (\$ basis)	\$349M	+186 (+114%)	742	767 (+25)
EST (€ basis)	€90M	+57 (+171%)	182	200 (+18)
Japan·CN·INT	7.2 bil. yen	+2.7 (+158%)	15.5	20.8 (+5.3)

Global progress & outlook

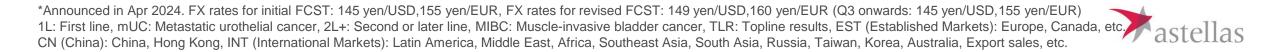
- ✓ Launched countries: 39 (1L mUC approved countries: 11)
- ✓ More than double growth YoY, with strong progress against initial FCST
- ✓ Upward revision of FCST, reflecting the strong global growth trend
- ✓ While varying growth rates are anticipated by region, expect robust global growth momentum to continue

Regional progress

- **US**: Steady penetration of 1L mUC, with new patient share approaching 55% Expect a moderate growth moving forward
- **EST**: Approval of 1L mUC in Aug, demonstrating strong initial uptake Expect further sales growth moving forward
- JP: Approval of 1L mUC in Sep, expect sales contribution from Q3 onwards
- CN: Approval of 2L+ mUC in Aug, expect 1L mUC approval in 1H/CY2025
- **INT**: Approval of 1L mUC in multiple countries, contributing to sales growth Expect further new launches and 1L mUC approvals from Q3 onwards

Future growth drivers

- ✓ Expect substantial 1L mUC sales contribution from ex-US in FY2025
- ✓ Next potential growth driver is the anticipated additional indication of MIBC, with TLR expected in FY2025 and contribution expected after approval

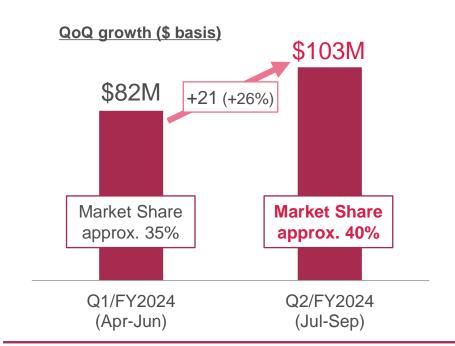


IZERVAY: BUSINESS UPDATE (US)



Performance continues to exceed expectations, expect further sales growth from Q3 onward

	Q2 YTD/FY2024	2 YTD/FY2024 YoY		FY2024 Revised FCST	
	28.1 bil. yen	+26.9	46.4	69.5 (+23.1)	
\$ basis	\$184M	+176	318	467 (+149)	



Progress through Q2

- Continues to exceed expectations, driven by higher-than-expected new patient share
- ✓ Market share estimated at ~40% and new patient share estimated at ~60% in Q2 (Jul-Sep)
- ✓ Over **143,000 vials** shipped since launch as of Q2 (excl. clinical trials)
- ✓ Available in over 1,300 Retina accounts
- ✓ Post-marketing safety profile remains consistent with clinical trial results

DTC campaign

- New campaign launched across major channels incl. TV ad and social media, from Sep 30
- Aim to raise awareness of GA and highlight the importance of early treatment with IZERVAY



Future outlook

- Expect market growth from Q3 onward driven by DTC campaign
 Aim for 50% market share by the end of FY2024
- ✓ Significant upward revision of FCST (+\$149M), based on robust momentum and outlook



Q2 YTD/FY2024 FINANCIAL RESULTS: SG&A AND R&D EXPENSES

SG&A ratio to revenue improved by 3.2ppt YoY through continued cost management

Core basis: YoY comparison and ratio to revenue

Cost Items	YoY change	Ratio to Revenue	(billion yen)
SG&A expenses excl. US XTANDI co-pro fee	+10.2% (+3.8% excl. FX impact)	SG&A ratio: 30.0% (-3.2ppt YoY)	YoY increase excl. FX impact: approx. +10.0 ✓ Strategic Brands-related expenses mainly IZERVAY (approx. +19.0 YoY) ✓ Reduction of mature products-related expenses (approx6.0 YoY) ✓ Global organizational restructuring in FY2023 (approx5.0 YoY)
R&D expenses	+21.4% (+15.4% excl. FX impact)	R&D ratio: 18.4% (-0.1ppt YoY)	YoY increase excl. FX impact: approx. +22.0 ✓ Primary Focus and enhanced R&D functions (approx. +13.0 YoY) ✓ One-time co-development cost payments in Q1



FY2024 REVISED FORECAST

- Upward revision of revenue and core operating profit based on the robust Q2 YTD progress
- Change from profit decline initial forecast to profit increase forecast

Exchange rates for revised forecast: 149 yen/USD, 160 yen/EUR (Forecast rates Q3 onwards: 145 yen/USD, 155 yen/EUR)

	FY2023	FY2024				
(billion yen)	Actual	Initial FCST	Change		Main items of revision	
Revenue	1,603.7	1,650.0	1,800.0	+150.0	 FX impact: approx. +30.0 XTANDI and Strategic Brands: approx. +120.0 	
SG&A expenses	740.1	757.0	823.0	+66.0		
US XTANDI co-pro fee	194.9	189.0	229.0	+40.0	• FX impact: approx. +15.0	
SG&A excl. the above	545.2	568.0	594.0	+26.0	Increase in US pharma fee, etc.	
(SG&A ratio*)	34.0%	34.4%	33.0%	-1.4ppt		
R&D expenses	294.2	317.0	341.0	+24.0	• FX impact: approx. +5.0	
(R&D ratio)	18.3%	19.2%	18.9%	-0.3ppt	 Faster patient enrollment of VYLOY (pancreatic) & VEOZAH (Japan) 	
Core operating profit**	276.9	250.0	300.0	+50.0	• EV impact: approx 17.0	
(Core OP margin)	17.3%	15.2%	16.7%	+1.5ppt	• FX impact: approx. +7.0	

<Full basis>



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INITIATIVES FOR SUSTAINABLE GROWTH: OVERVIEW OF QUARTERLY UPDATES

Strategic Brands

enfortumab vedotin / PADCEV: Approval for 1L mUC (Europe, Japan) and 2L+ mUC (China)

zolbetuximab / VYLOY : Approval (Europe, US)

avacincaptad pegol / IZERVAY: Withdrawal of Marketing Authorization Application (Europe)

fezolinetant / VEOZAH : Phase 3 study for additional indication initiated

Focus Area approach

Data presentation : ASP3082 (Targeted Protein Degradation), ASP1570 (Immuno-Oncology)

First subject first treatment: ASP5502 (Immune Homeostasis)

Partnering : AviadoBio (Genetic Regulation)

Rx+ program

DIGITIVA (digital health solution for heart failure management): FDA listed, pilot launch under preparation.

Implantable device for underactive bladder (iota Biosciences) : IDE approval for early feasibility study by FDA



XTANDI AND STRATEGIC BRANDS: FY2024 KEY EXPECTED EVENTS

(Blue: Updates since the last financial results announcement)

	Q1 (Apr-Jun)	Q2 (Jul-Sep)	Q3 (Oct-Dec)	Q4 (Jan-Mar)
enzalutamide/ XTANDI	Jun	Approval (M1 CSPC; China)		
enfortumab vedotin/ PADCEV		Approval Aug (2L+ mUC) Sep	; China, 1L mUC; Europe) Approval (1L mUC; Japan)	
colbetuximab/ /YLOY	Resub May acknow	mission wledgment (US)	Approval (US) Oct Approval (Europe)	NMPA Decision (China) TLR* (Pancreatic)
avacincaptad pegol/ IZERVAY		Withdrawa MAA (Eur	PDUFA da Nov (Label upo al of A	te date; US)

<Other updates>

 fezolinetant / VEOZAH: FSFT in Phase 3 study for VMS in women with breast cancer receiving adjuvant endocrine therapy (HIGHLIGHT 1) in Aug 2024



Modality ——
 Small molecule

Antibody Gene Cell

PROGRESS IN FOCUS AREA APPROACH: CURRENT STATUS OF PROGRAMS IN CLINICAL TRIAL

(Blue: Updates since the last financial results announcement)

Primary Focus	Biology/Modality/Technology	Program	Mechanism of Action	Current status
	Checkpoint	ASP1570	DGKζ inhibitor	Phase 1 study ongoing. Initial data presented at ESMO in Sep 2024
	Dianocifia immuno coll angagar	★ASP2138	Anti-CLDN18.2 and anti-CD3	Phase 1 study ongoing
Immuno- Oncology	Bispecific immune cell engager	ASP1002	Anti-CLDN4 and anti-CD137	Phase 1 study ongoing
3 ,	Oncolytic virus (systemic)	ASP1012	Leptin-IL-2	Phase 1 study ongoing
	Cancer cell therapy	ASP2802	CD20 convertible CAR-T (autologous)	Phase 1 study under preparation to start in Q3/FY2024
Targeted Protein	rgeted Protein Protein degradation	★ ASP3082	KRAS G12D degrader	Phase 1 study ongoing. Initial data presented at ESMO in Sep 2024 (Link)
Degradation		ASP4396	KRAS G12D degrader	Phase 1 study ongoing
		AT132	MTM1 gene	ASPIRO study put on clinical hold by FDA in Sep 2021
Genetic		★ AT845	GAA gene	Phase 1 study ongoing
Regulation Gene replacement (AAV)	Gene replacement (AAV)	ASP2016	FXN gene	Phase 1 study under preparation to start in Q3/FY2024. Rare pediatric disease designation and orphan drug designation granted by FDA in Aug 2024 and Sep 2024, respectively
Blindness & Regeneration	Cell replacement	★ ASP7317	RPE cells	Phase 1b study ongoing
Immune Homeostasis (PF Candidate)	Immune modulation	ASP5502	STING inhibitor	FSFT in Phase 1 study in Sep 2024
Others (Non-PF)	Long-acting abiraterone prodrug	ASP5541 (PRL-02)	CYP17 lyase inhibitor	Phase 1 study ongoing

★: Flagship program (See slides 31 & 32 for overview)



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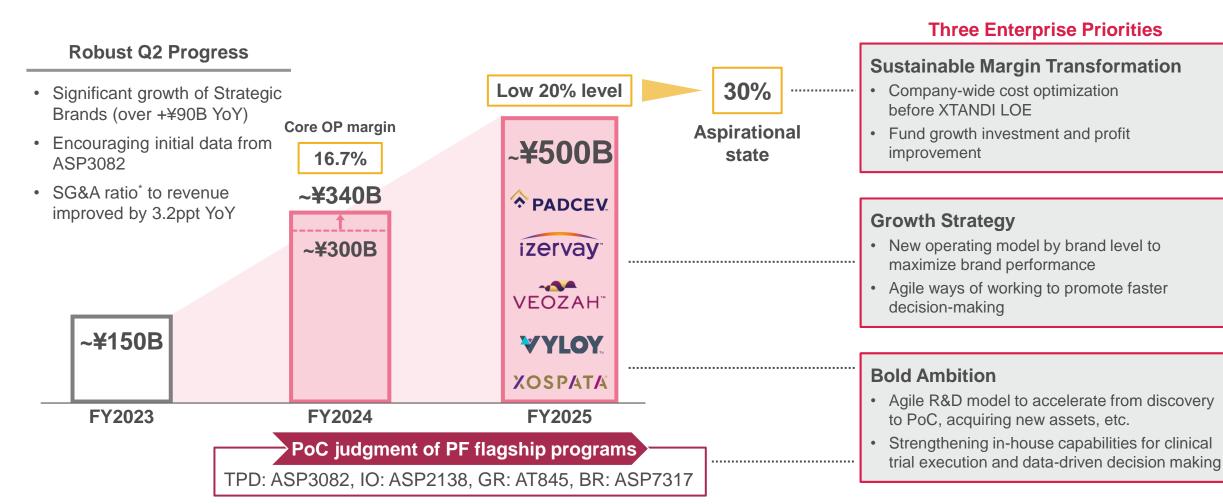
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OVERVIEW OF ONGOING INITIATIVES AND LATEST OUTLOOK

Accelerate Three Enterprise Priorities to overcome XTANDI LOE and pursue further growth

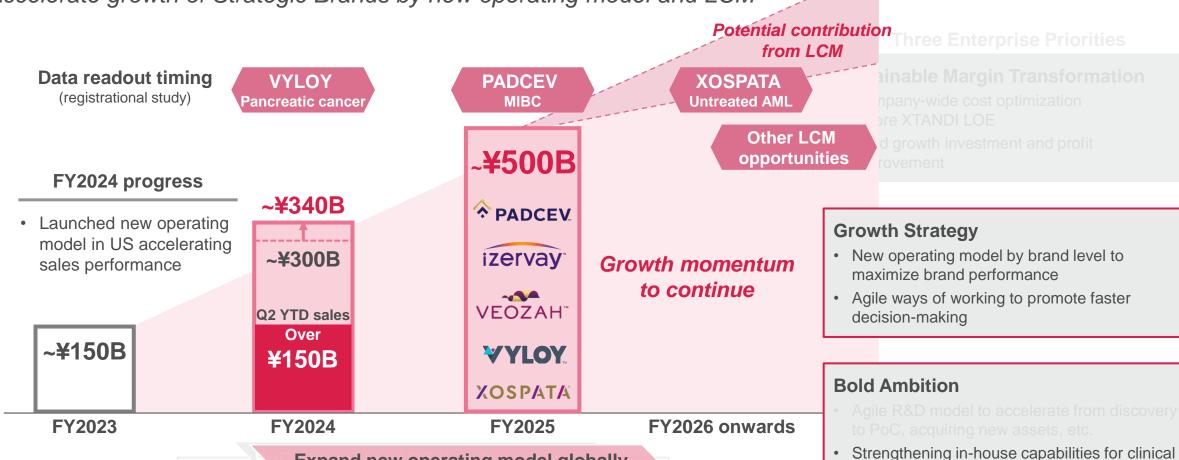


^{*}Excl. US XTANDI co-pro fee



MAXIMIZE POTENTIAL OF STRATEGIC BRANDS

Accelerate growth of Strategic Brands by new operating model and LCM



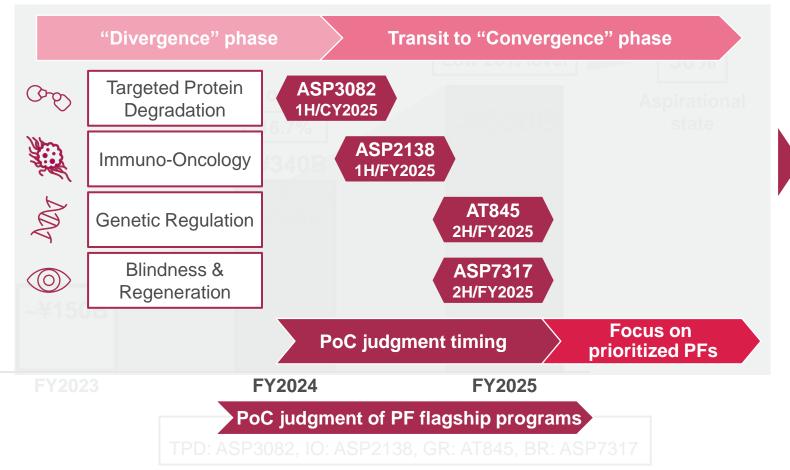
Expand new operating model globally to maximize brand potential



trial execution and data-driven decision making

ADVANCE FOCUS AREA APPROACH

- Focus on prioritized Primary Focuses and increase pipeline value based on PoC judgment of flagship programs
- Continue exploratory research at the frontier with discipline, to generate new programs for future growth



Sustainable Margin Transformatior

- Company-wide cost optimization before XTANDI LOE
- Fund growth investment and profit improvement

Expect sales contribution in 2030's

- New operating model by brand level to maximize brand performance
- Agile ways of working to promote faster decision-making

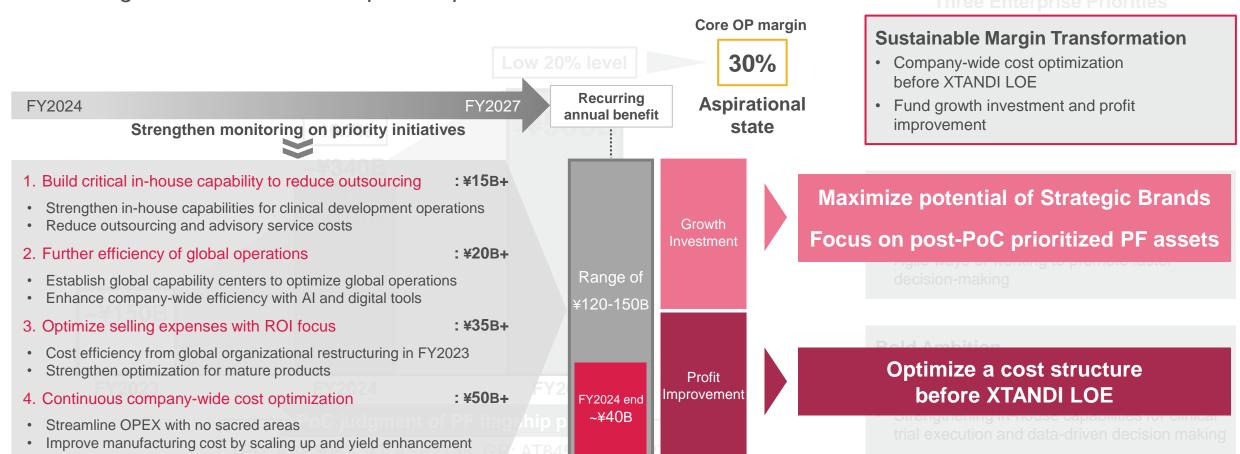
Bold Ambition

- Agile R&D model to accelerate from discovery to PoC, acquiring new assets, etc.
- Strengthening in-house capabilities for clinical trial execution and data-driven decision making



SUSTAINABLE MARGIN TRANSFORMATION

- Company-wide cost optimization of 120-150 billion yen before XTANDI LOE
- Fund growth investment and profit improvement





TO OVERCOME XTANDI LOE AND PURSUE FURTHER GROWTH

Maximize potential of Strategic Brands, accelerate further growth with LCM contribution

Core OF margin

16 7%

 Fund growth investment and profi improvement

Focus on prioritized PFs and increase pipeline value based on PoC judgment of flagship programs

maximize brand performance

Agile ways of working to promote faste

Drive Sustainable Margin Transformation to fund growth investment and profit improvement

FY2023

FY2024

FY2025

 Agile R&D model to accelerate from discovery to PoC, acquiring new assets, etc.

PoC judgment of PF flagship programs

TPD: ASP3082. IO: ASP2138. GR: AT845. BR: ASP7317

 Strengthening in-house capabilities for clinical trial execution and data-driven decision making





XTANDI AND STRATEGIC BRANDS: POTENTIAL PEAK SALES (AS OF OCT 2024)

Brand	Potential Peak Sales (Global, billions of yen)
XTANDI (enzalutamide)	over 700.0
PADCEV (enfortumab vedotin) *	400.0 - 500.0
IZERVAY (avacincaptad pegol)	200.0 - 400.0
VEOZAH (fezolinetant)	150.0 – 250.0
VYLOY (zolbetuximab)	100.0 – 200.0
XOSPATA (gilteritinib)	100.0 – 200.0



Q2 YTD/FY2024 ACTUAL: FX RATE

Average rate for the period

Currency	Q2 YTD/FY2023	Q2 YTD/FY2024	Change
USD	141 yen	152 yen	+11 yen
EUR	153 yen	166 yen	+12 yen

<Impact of exchange rate on financial results>

• Revenue: +54.8 billion yen

• Core OP: +13.7 billion yen



FY2024 FORECAST: FX RATE & FX SENSITIVITY

Exchange rate Average for the period	FY2024 Initial FCST	FY2024 Revised FCST	Change
USD	145 yen	149 yen	+4 yen
EUR	155 yen	160 yen	+5 yen

Forecast rates Q3 onwards: 145 yen/USD, 155 yen/EUR

Estimated FX sensitivity (Q3 onwards) of FY2024 revised forecasts by 1 yen depreciation

Currency	Average rate 1 yen depreciation from assumption	
	Revenue	Core OP
USD	Approx. +3.5 bil. yen	Approx. +0.5 bil. yen
EUR	Approx. +1.6 bil. yen	Approx. +0.7 bil. yen



BALANCE SHEET & CASH FLOW HIGHLIGHTS

(billion yen)	FY2023 end	Sep 30, 2024
Total assets	3,569.6	3,462.2
Cash and cash equivalents	335.7	293.0
Total equity attributable to owners of the parent Equity ratio (%)	1,596.0 44.7%	1,529.8 44.2%
(billion yen)	Q2 YTD/FY2023	Q2 YTD/FY2024
Cash flows from operating activities	53.2	77.4
Cash flows from investing activities	-787.5	-55.7
Free cash flows	-734.2	21.7
Cash flows from financing activities	670.2	-66.3
Increase/decrease in short-term borrowings and commercial papers	274.9	-159.9
Proceeds from issuance of bonds and long-term borrowings	470.5	200.0
Redemption of bonds and repayments of long-term borrowings	-	-26.0
Acquisition of treasury shares	-10.7	-7.0
Dividends paid	-53.9	-62.8



BALANCE OF BONDS AND BORROWINGS HIGHLIGHTS

(billion yen)	Jun 30, 2024	Sep 30, 2024
Balance of bonds and borrowings	992.7	927.5
Non-current liabilities Bonds Long-term borrowings	443.1 250.0 193.1	620.2 350.0 270.2
Current liabilities Commercial papers Short-term borrowings Current portion of long-term borrowings	549.6 325.7 170.4 53.5	307.3 164.8 91.8 50.6



MAIN INTANGIBLE ASSETS (AS OF SEP 30, 2024)

	Bil. yen	Foreign currency*
AT132	15.6	\$109M
AT845	10.4	\$73M
Other gene therapy related program**	55.1	\$384M
Gene therapy related technology**	64.6	\$450M
VEOZAH	86.8	€535M
VYLOY	62.3	€480M
IZERVAY (US)	649.7	\$4,523M
IZERVAY (Ex-US)	158.0	\$1,100M



VEOZAH: Approved as "VEOZA" in ex-US

^{*}VEOZAH, VYLOY: foreign currency is a reference value based on the currency at the time of acquisition of the intangible asset

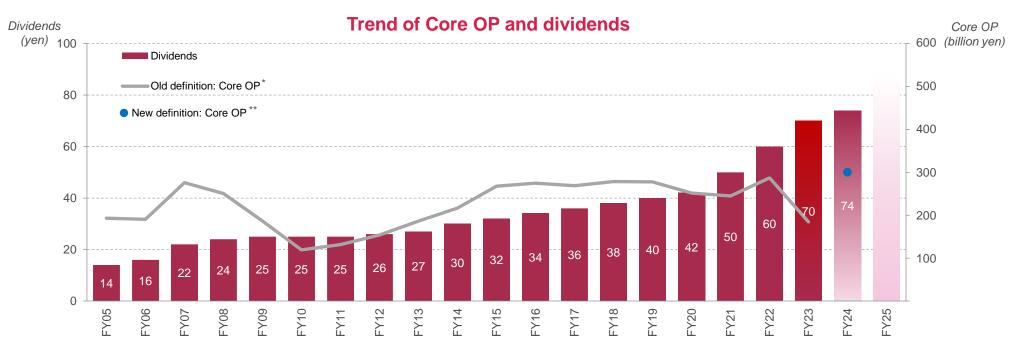
^{**}Acquired during the acquisition of Audentes (now Astellas Gene Therapies)

CAPITAL ALLOCATION

1 Top priority is investment for business growth

- Raise dividend level aligned with profit / cashflow plan and actual performance throughout CSP2021 period
- 3 Flexibly execute share buyback by excess cash

Aiming for higher level of dividends increase during CSP2021 aligned with the robust profit growth forecast



For illustrative purposes only



^{*}Prior to FY2012, operating profit is in accordance with J-GAAP

CORE BASIS PERFORMANCE: CHANGES IN DEFINITIONS AND CONTEXT

Introduce New definition of core-based performance from FY2024

Financial Results (Full basis)

Revenue

Cost of sales

Gross profit

SG&A expenses

R&D expenses

Amortisation of Intangible assets

Gain on divestiture of Intangible assets

Share of profit (loss) of investments

accounted for using equity method

Other income

Other expenses

Operating profit

Finance income

Finance expenses

Profit before tax

Income tax expense

Profit

Financial Results (Old definition: Core basis)

Certain items reported in financial results on a full basis by the Company are excluded as non-core items from these financial results on a core basis. These adjusted items include impairment losses, gain/loss on sales of property, plant and equipment, restructuring costs, loss on disaster, a large amount of losses on compensation or settlement of litigations and other legal disputes

Core operating profit

Adjustments to 'Finance income' and 'Finance expenses'

Core profit

Financial Results (New definition: Core basis)

In addition to the old definition's adjustments, 'Amortisation of intangible assets', 'Gain on divestiture of intangible assets' and 'Share of profit (loss) of investments accounted for using equity method' are newly excluded in the new definition

Core operating profit

Adjustments to 'Finance income' and 'Finance expenses'

Core profit



LIFECYCLE MANAGEMENT OF STRATEGIC BRANDS

Product	Indication	Current status	Next milestone
♦ PADCEV	MIBC	Phase 3 EV-303 & EV-304 studies ongoing	TLR anticipated for FY2025
	NMIBC	Phase 1 EV-104 study ongoing	TLR anticipated for FY2025
enfortumab vedotin Injection for IV infusion 20 mg & 30 mg viats	Head and neck cancer	2L+: Next step under discussion	(Under discussion)
		1L: Phase 2 EV-202 study ongoing	TLR anticipated for FY2025
izervay (avacincaptad pegol intravitreal solution) 2 mg	GA secondary to AMD	Japan: Under discussion with PMDA	(Under discussion)
		LCM opportunities under consideration (e.g. prefilled syringe, sustained release)	(Under discussion)
	Stargardt disease	Phase 2 study ongoing	TLR anticipated for FY2025
VEOZAH™ (fezolinetant) tablets 45 mg	VMS associated with menopause	Japan: Phase 3 STARLIGHT 2 & 3 studies ongoing	TLR anticipated for FY2026 or later
	VMS in breast cancer women	Phase 3 HIGHLIGHT 1 study ongoing	TLR anticipated for FY2027
Zolbetuximab for injection 100mg vial	Gastric and GEJ cancer	Phase 3 study in combo with CPI and chemotherapy under preparation	Study start in Q1/FY2025
	Pancreatic cancer	Registrational Phase 2 GLEAM study ongoing	TLR anticipated for Q4/FY2024
XOSPATA* gilteritinib 40mg tablets	Newly diagnosed AML (HIC-eligible)	Phase 3 PASHA study ongoing	TLR anticipated for FY2026

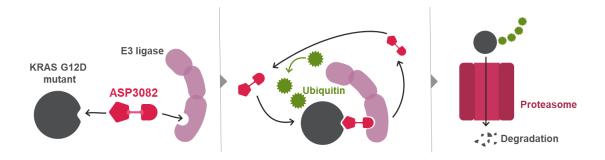


OVERVIEW OF PRIMARY FOCUS FLAGSHIP PROGRAMS (1/2)

ASP3082 (Targeted Protein Degradation)

Protein degrader targeting KRAS G12D mutant

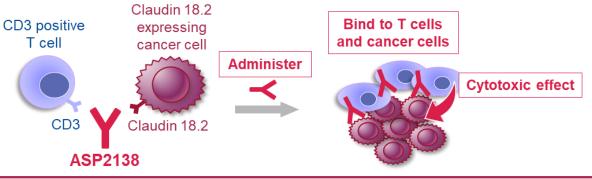
- Target disease: Cancers harboring KRAS G12D mutation
 - ✓ Rate of patients with KRAS G12D mutation: ~40% in PDAC, ~15% in CRC, ~5% in non-squamous NSCLC¹
- Standard of care (metastatic PDAC): Chemotherapy
- Status: Phase 1 study ongoing (<u>NCT05382559</u>)
 - ✓ PDAC: 2L+ (monotherapy), 1L (combo with chemotherapy)
 - ✓ CRC: 2L+ (monotherapy, combo with cetuximab)
 - √ NSCLC: 2L+ (monotherapy)
- Anticipated PoC judgment timing: 1H/CY2025



ASP2138 (Immuno-Oncology)

Bispecific antibody targeting Claudin 18.2 and CD3

- Target disease: Gastric and GEJ (G/GEJ) adenocarcinoma, pancreatic adenocarcinoma
 - ✓ Rate of Claudin 18.2-positive patients*: ~70% in G/GEJ adenocarcinoma² and ~60% in pancreatic adenocarcinoma³
- Standard of care (HER2-, advanced G/GEJ adenocarcinoma)
 - ✓ 1L: chemotherapy +/- checkpoint inhibitor
 - ✓ 2L+: paclitaxel + ramucirumab
- Status: Phase 1 study ongoing (<u>NCT05365581</u>)
 - ✓ G/GEJ adenocarcinoma, 1L & 2L, monotherapy & combo
- Anticipated PoC judgment timing: 1H/FY2025





OVERVIEW OF PRIMARY FOCUS FLAGSHIP PROGRAMS (2/2)

AT845 (Genetic Regulation)

Recombinant AAV8 expressing hGAA gene specially in muscle

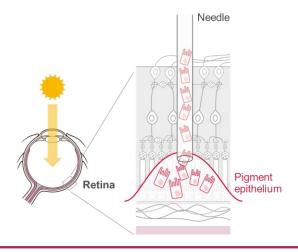
- Target disease: Pompe disease
 - ✓ Estimated incidence: 1 in ~40,000¹
- Standard of care: Enzyme replacement therapy (ERT)
 - ✓ Chronic, repeated infusions every 2 weeks
 - ✓ Secondary disease progression after 2-3 years on ERT^{2,3,4}
- Status: Phase 1/2 FORTIS study ongoing (<u>NCT04174105</u>)
 - ✓ Disease stability observed for up to 2 years while off ERT⁵
- Anticipated PoC judgment timing: 2H/FY2025



ASP7317 (Blindness & Regeneration)

Replacement therapy with retinal pigment epithelial cells aiming to maintain and restore visual functions

- Target disease: Geographic atrophy secondary to AMD
 - ✓ Estimated Number of patients: ~5 million worldwide⁶
- Standard of care: Complement inhibitors
 - ✓ Slows progression, does not improve vision.
- Status: Phase 1b study ongoing (NCT03178149)
- Anticipated PoC judgment timing: 2H/FY2025





COLLABORATION WITH AVIADOBIO

Potential expansion of portfolio in Primary Focus Gene Therapy

Overview of agreement

- Exclusive option and license agreement for AVB-101
 - ✓ Option to receive a worldwide exclusive license for the development and commercialization rights to AVB-101
 - ✓ Equity investment of \$20 million and option upfront payments up to \$30 million
 - ✓ License fees and milestone payments plus royalties if Astellas exercises its option

AVB-101

- AAV-based gene therapy to deliver human progranulin gene
 - ✓ One-time infusion into the brain
- Target disease: Frontotemporal dementia with progranulin mutations (FTD-GRN)
 - ✓ Devastating form of early-onset dementia that typically leads to death within three to 13 years from diagnosis
 - Characterized by a rapid decline in executive function*, uncharacteristic behaviors, loss of language, apathy, and reduced mobility *attention control, working memory, problem-solving, etc.
 - ✓ No disease-modifying therapy currently available.
- Phase 1/2 study ongoing (<u>NCT06064890</u>)





ROBUST PIPELINE OF ASTELLAS

Phase 1

enfortumab vedotin (NMIBC)

gilteritinib

(Newly diagnosed AML, HIC-ineligible)

ASP1570

ASP2138

ASP1002

ASP1012

ASP2802

ASP3082

ASP4396

zocaglusagene nuzaparvovec/ AT845

ASP2016

ASP7317

ASP5502

abiraterone decanoate/ ASP5541 (PRL-02)

Phase 2

enfortumab vedotin

(Other solid tumors)

zolbetuximab

(Pancreatic adenocarcinoma)

avacincaptad pegol (Stargardt disease)

resamirigene bilparvovec/ AT132 (XLMTM)

Phase 3

enfortumab vedotin

(MIBC)

gilteritinib

(Earlier-stage AML, pediatric use)

fezolinetant

(VMS due to menopause: China, Japan; Induced VMS in breast cancer patients on adjuvant endocrine therapy)

zolbetuximab

(Gastric and GEJ adenocarcinoma, combo with CPI and chemotherapy)

mirabegron

(NDO, pediatric use (aged 6 months to less than 3 years): Europe)

roxadustat

(Anemia associated with CKD, pediatric use: Europe)

Submitted/Filed

enfortumab vedotin

(mUC previously untreated: China)

zolbetuximab

(Gastric and GEJ adenocarcinoma, combo with chemotherapy: China)

Strategic Brands

Programs with Focus Area approach

Others

Please refer to R&D pipeline list for details including target disease.



PROGRESS IN OVERALL PIPELINE

Phase 1 Entry to Approval since the Last Financial Results Announcement

Phase 1 Entry Phase 2 Entry Phase 3 Entry Filing Approval enfortumab vedotin Locally advanced or metastatic urothelial cancer after prior treatment with platinum-containing chemotherapy and PD-1 or PD-L1 inhibitors: China Unresectable or metastatic urothelial cancer, previously untreated (first line): Europe, Japan zolbetuximab Gastric and gastroesophageal junction adenocarcinoma (combo with chemotherapy): Europe, US mirabegron Neurogenic detrusor overactivity in Withdrawal avacincaptad pegol: GA secondary to AMD (Europe) pediatric patients (aged 3 to less of MAA than 18 years): Europe peficitinib Note: Phase 1 entry is defined as confirmation of IND open. Rheumatoid arthritis: China Phase transition is defined by approval of company decision body for entering to next clinical phase. Filing is defined as submission of application to health authorities. Discontinuation is defined by the decision of company decision body.



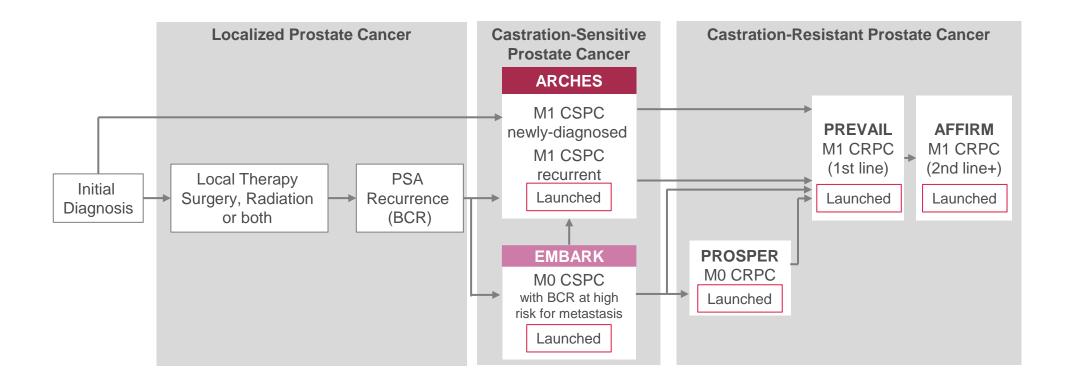
STRATEGIC BRANDS: STATUS UPDATE

(Blue: Updates since the last financial results announcement)

Generic / Brand name	Indication	Current status
enfortumab vedotin / PADCEV	Metastatic urothelial cancer	 Previously untreated (first line): Approved in Europe in Aug 2024, in Japan in Sep 2024 Pretreated: Approved in China in Aug 2024
	Muscle-invasive bladder cancer	Phase 3 studies ongoing (enrollment completed)
IADOLV	Non-muscle-invasive bladder cancer	Phase 1 study ongoing (enrollment completed)
	Other solid tumors	Phase 2 study ongoing (enrollment completed)
	Relapsed and refractory AML	China: Phase 3 study stopped due to efficacy
	AML, post-HSCT maintenance	 Development based on Phase 3 MORPHO study discontinued
gilteritinib/ XOSPATA	AML, newly diagnosed (HIC-eligible)	Phase 3 study ongoing (enrollment completed)
AUSPAIA	AML, newly diagnosed (HIC-ineligible)	Phase 1 study ongoing
	AML, post-chemotherapy	Obtained topline results from Phase 2 GOSSAMER study
zolbetuximab/ VYLOY	Gastric and GEJ adenocarcinoma	 BLA accepted in China in Jul 2023. Approved in Europe in Sep 2024, in US in Oct 2024 Phase 3 study in combo with CPI and chemotherapy under preparation to start in Q1/FY202
	Pancreatic adenocarcinoma	Phase 2 study ongoing (enrollment completed)
fezolinetant/ VEOZAH	VMS due to menopause	 China: Obtained topline results from Phase 3 MOONLIGHT 1 and MOONLIGHT 3 studies Japan: Phase 3 studies ongoing
	VMS in breast cancer patients on adjuvant endocrine therapy	FSFT in Phase 3 HIGHLIGHT 1 study in Aug 2024
avacincaptad pegol/ IZERVAY	GA secondary to AMD	 sNDA for label update accepted in US in Mar 2024 MAA withdrawn in Europe in Oct 2024
	Stargardt disease	Phase 2b study ongoing



ENZALUTAMIDE (1/2): ANDROGEN RECEPTOR INHIBITOR







ENZALUTAMIDE (2/2): PHASE 3 STUDY DATA BY DISEASE STAGE

Continued potential in earlier lines with consistent survival benefit and longer duration of treatment

	Early stage			Late stage				
Disease stage	Castra	tion-sensitive (CSPC)	Castra	ation-resistant (CRPC)		
	МО	MO M1 M		МО	M1 (pre-chemo)	M1 (post-chemo)		
Phase 3 study	EMBARK	ARCHES	ENZAMET	PROSPER	PREVAIL	AFFIRM		
Control	Placebo	Placebo	Conventional NSAA	Placebo	Placebo	Placebo		
Primary endpoint	✓ MFS HR 0.42	✓ rPFS HR 0.39	✓ OS HR 0.67	✓ MFS HR 0.29	✓ rPFS HR 0.17 ✓ OS HR 0.71*	✓ OS HR 0.63		
OS	(Ongoing)	√ HR 0.66	√ HR 0.67	√ HR 0.73	√ HR 0.77	√ HR 0.63		
DoT	√ 32.4 months**	√ 40.2 months	√ 29.5 months	√ 33.9 months	√ 17.5 months	√ 8.3 months		

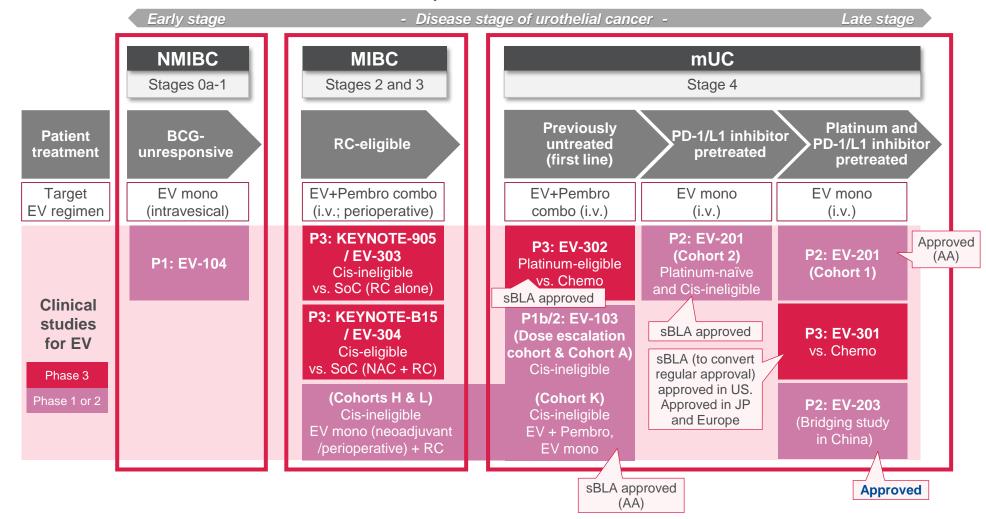
^{√:} Data obtained, *: Prespecified interim analysis, **: excluding treatment suspension period





ENFORTUMAB VEDOTIN (EV) (1/6): NECTIN-4 TARGETED ADC OVERALL UC PROGRAM

(Blue: Updates since the last financial results announcement)







ENFORTUMAB VEDOTIN (EV) (2/6): CLINICAL STUDIES

(Blue: Updates since the last financial results announcement)

For urothelial cancer

P3: EV-302	NCT04223856	mUC, Previously untreated, Platinum-eligible; EV + Pembro vs. Chemo	n=886	Approved in US in Dec 2023, in Europe in Aug 2024, in Japan in Sep 2024. sBLA accepted in China in Mar 2024.
P3: EV-303 /KEYNOTE-905	NCT03924895	MIBC, Cis-ineligible; Pembro +/- EV (perioperative) + RC vs. RC alone	n=595	Enrollment completed
P3: EV-304 /KEYNOTE-B15	NCT04700124	MIBC, Cis-eligible; EV + Pembro (perioperative) + RC vs. Chemo (neoadjuvant) + RC	n=784	Enrollment completed
P1b/2: EV-103	NCT03288545	Cohorts A - G and K (mUC): A-G: Combo with Pembro and other chemo K: EV mono, EV + Pembro Cohorts H, J and L (MIBC, Cis-ineligible, + RC): H: EV mono (neoadjuvant) J (optional): EV + Pembro (neoadjuvant) L: EV mono (perioperative)	n=348	Dose Escalation/Cohort A and Cohort K: sBLA approved (under the Accelerated Approval program) in US in Apr 2023. Enrollment completed
P2: EV-203	NCT04995419	<bridging china="" in="" study=""> mUC, Platinum and PD-1/L1 inhibitor pretreated; EV mono</bridging>	n=40	Approved in China in Aug 2024
P1: EV-104	NCT05014139	NMIBC, High-risk BCG-unresponsive; Intravesical EV mono	n=58	Enrollment completed

For other solid tumors

P2: EV-202	NCT04225117	HR+/HER2- breast cancer, Triple-negative breast cancer, Squamous NSCLC, Non-squamous NSCLC, Head and neck cancer, Gastric and esophageal adenocarcinoma including GEJ adenocarcinoma, Esophageal squamous cell carcinoma; EV mono Head and neck squamous cell carcinoma; EV + Pembro	n=329	Enrollment completed
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ENFORTUMAB VEDOTIN (EV) (3/6): STUDY DATA BY DISEASE STAGE OF UC

	Early stage	Early stage Late stage									
Diagona		ВС		mUC							
Disease stage	Surgery	eligible	Pre	viously untreat	ted (first line)		PD-	1/L1 inhibitor p	retreated		
	Cis- eligible	Cis- ineligible	Platinum eligible		Cis-ineligible		Platinum naïve & Cis-ineligible	Platinu	ım pretreated		
Study phase	Phase 3	Phase 3	Phase 3	Phas	e 1b/2	Phase 1b/2	Phase 2	Phase 2	Phase 3		
Study No.	KN-B15 / EV-304	KN-905 / EV-303	EV-302		-103 ort K	EV-103 Cohort A & Others	EV-201 Cohort 2	EV-201 Cohort 1	EV-301		
No. of subjects	784 (2 arms)	595 (3 arms)	886	76	73	45	89	125	608 (2 arms)		
EV regimen	Combo w/ Pembro (perioperative)	Combo w/ Pembro (perioperative)	Combo w/ Pembro	Combo w/ Pembro	Mono	Combo w/ Pembro	Mono	Mono	Mono		
Control	Chemo (neoadjuvant)	SoC	Chemo	n/a	n/a	n/a	n/a	n/a	Chemo		
Primary endpoint	EFS	EFS	✓ PFS: HR 0.45 ✓ OS: HR 0.47	✓ ORR 64% (CR 11%)	✓ ORR 45% (CR 4%)	✓ ORR 73% ** (CR 16% **)	✓ ORR 51% ** (CR 22% **)	✓ ORR 44% (CR 12%)	✓ OS HR 0.70 *		
OS	(Ongoing)	(Ongoing)	✓ HR 0.47 (31.5 mos vs.16.1 mos)	(Ongoing)	√ (21.7 mos)	√ (26.1 mos **)	√ (14.7 mos)	√ (12.4 mos **)	✓ HR 0.70 * (12.9 mos vs.9.0 mos)		
PFS	(Ongoing)	(Ongoing)	✓ HR 0.45 (12.5 mos vs.6.3 mos)	(Ongoing)	√ (8.2 mos)	√ (12.7 mos **)	√ (5.8 mos)	√ (5.8 mos)	✓ HR 0.62 * (5.6 mos vs.3.7 mos)		
ORR	(Ongoing)	(Ongoing)	✓ 67.7% vs. 44.4% (CR 29.1% vs. 12.5%)	✓ 64% (CR 11%)	√ 45% (CR 4%)	✓ 73% ** (CR 16% **)	√ 52% (CR 20%)	√ 44% (CR 12%)	✓ 41% vs.18% * (CR 4.9% vs.2.7%)		
DoR	(Ongoing)	(Ongoing)	(Ongoing)	(Ongoing)	√ 13.2 mos	√ 22.1 mos **	✓ 13.8 mos **	√ 7.6 mos	√ 7.4 mos vs. 8.1 mos *		

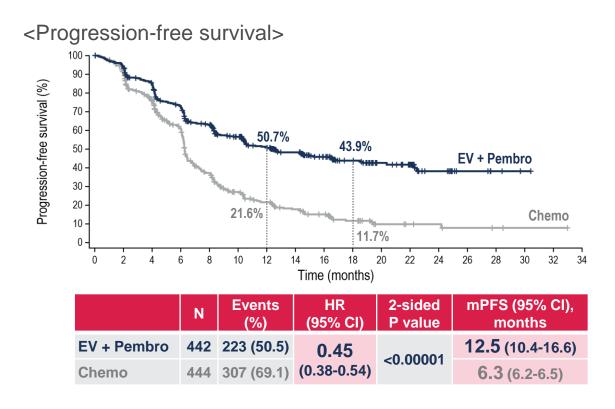
√: Data obtained, *: Prespecified interim analysis, **: Updated data

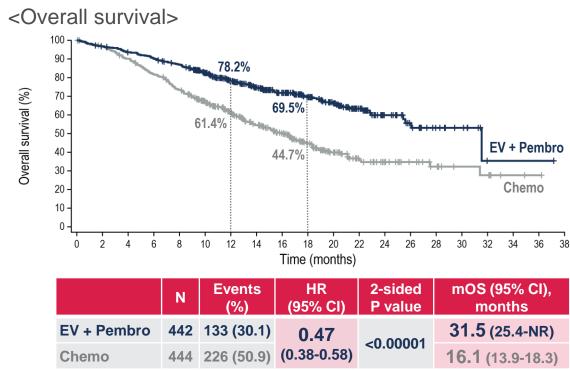




ENFORTUMAB VEDOTIN (EV) (4/6): STUDY DATA IN 1L MUC (EV-302)

Statistically significant and clinically meaningful improvement over chemotherapy with nearly doubled mOS and mPFS





- · Chemo: cisplatin or carboplatin + gemcitabine
- 30.4% of patients in Chemo arm received subsequent avelumab maintenance therapy





ENFORTUMAB VEDOTIN (EV) (5/6): STUDY DATA IN SOLID TUMORS OTHER THAN UC (EV-202)

Cobort	Concer type		ORR		
Cohort	Cancer type	n	Target*	Result	
1	HR+/HER2- breast cancer	45	30%	15.6%	
2	Triple-negative breast cancer	42	25%	19.0%	
3	Squamous non-small cell lung cancer	23	17.5%	4.3%	
4	Non-squamous non-small cell lung cancer	43	25%	16.3%	
5	Head and neck cancer	46	17.5%	23.9%	
7	Gastric and esophageal adenocarcinoma incl. GEJ adenocarcinoma	42	17.5%	9.5%	
8	Esophageal squamous cell carcinoma	44	17.5%	18.2%	
9	1L head and neck squamous cell carcinoma		Ongoir	ng	

Cohorts 1-8: Second or later line, monotherapy Cohort 9: First line, combo with pembrolizumab





^{*}Minimum responders needed to declare promising antitumor activity

ENFORTUMAB VEDOTIN (EV) (6/6): FUTURE OUTLOOK

- The most significant growth driver is 1L mUC indication, which is expected to account for more than half of total sales
 in the future
- Success in NMIBC and other solid tumors will provide further growth potential

<Already approved / pivotal phase> (Included in potential peak sales)

Patie	ent segment	Pivotal study	Target filing	Number of
I dill		(EV regimen)	timing	eligible patients*
MIBC	Cis-ineligible	EV-303 (combo w/ Pembro)	FY2025 or later	19,000**
IVIIDC	Cis-eligible	EV-304 (combo w/ Pembro)	FY2025 or later	64,000**
1L mUC		EV-302 EV-103 Cohorts [Phase 1b/2 for AA in US] (combo w/ Pembro)	Approved [AA in US]	87,000
2L+	PD-1/L1 inhibitor pretreated & (monotherapy) Cis-ineligible		Approved	1,500 (US, Cis-ineligible)
mUC	Platinum & PD-1/L1 inhibitor pretreated	EV-301 EV-201 Cohort 1 [Phase 2 for AA in US] (monotherapy)	Approved	46,000

<Early clinical phase> (Not included in potential peak sales)

Patient segment	Study (EV regimen)				
NMIBC High-risk BCG-unresponsive	EV-104 [Phase 1] (monotherapy, intravesical)				
Other solid tumors	EV-202 [Phase 2] (monotherapy* / combo w/ Pembro**)				

*Monotherapy:

- HR+/HER2- breast cancer
- Triple-negative breast cancer
- Squamous non-small cell lung cancer
- Non-squamous non-small cell lung cancer
- · Head and neck cancer
- · Gastric and esophageal adenocarcinoma including GEJ adenocarcinoma
- · Esophageal squamous cell carcinoma

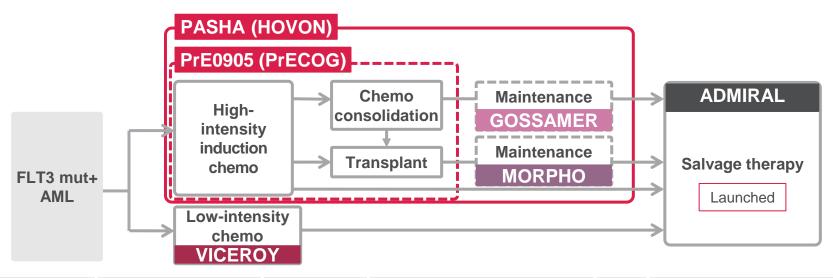
**Combo w/ Pembro:

· Head and neck squamous cell carcinoma





GILTERITINIB: FLT3 INHIBITOR



Relapsed or refractory	P3: ADMIRAL	NCT02421939	Monotherapy vs. salvage chemo (2:1)	n=371	Launched in US, JP, and Europe
Newly diagnosed		NCT04027309		n=766	Enrollment completed (Sponsor: HOVON)
(HIC-eligible)	P2: PrE0905 (PrECOG)	NCT03836209	gilteritinib vs. midostaurin (1:1)	n=181	Enrollment completed (Sponsor: PrECOG, LLC.)
Post-HSCT maintenance	P3: MORPHO	NCT02997202	Monotherapy vs. placebo (1:1)	n=356	Development based on MORPHO study discontinued
Post-chemo maintenance	P2: GOSSAMER	NCT02927262	Monotherapy vs. placebo (2:1)	n=98	Topline results obtained in Aug 2021
Newly diagnosed (HIC-ineligible)	P1/2: VICEROY	NIL . I I I 22 / I 12D /	Combo with venetoclax and azacitidine	n=70	FSFT: Jan 2023

China

• R/R AML: Conditional approval obtained in Jan 2021, based on ADMIRAL study data (full approval contingent on COMMODORE study data) and launched in Apr 2021. Phase 3 COMMODORE study (including China and other countries) stopped due to efficacy based on the planned interim analysis



ZOLBETUXIMAB: ANTI-CLAUDIN 18.2 MONOCLONAL ANTIBODY

(Blue: Updates since the last financial results announcement)

Target: Claudin 18.2

- Claudin is a major structural component of tight junctions and seals intercellular space in epithelial sheets
- 38% of patients had CLDN18.2-positive tumors* in SPOTLIGHT and GLOW studies for gastric and GEJ adenocarcinoma
- 27.7% of patients had CLDN18.2-positive tumors* in GLEAM study for pancreatic adenocarcinoma

Gastric and GEJ adenocarcinoma

 Five-year survival rate is ~6% for metastatic gastric cancer patients at Stage IV

Pancreatic adenocarcinoma

 Five-year survival rate is <5% for patients at the metastatic stage

	P3: SPOTLIGHT	NCT03504397	First line, Combo with mFOLFOX6, DB, vs. placebo	n=566	BLA accepted in China in Jul 2023. Approved in Japan in Mar 2024, in Europe in Sep
Operation and OF I	P3: GLOW	NCT03653507	First line, Combo with CAPOX, DB, vs. placebo	n=507	2024, in US in Oct 2024
Gastric and GEJ adenocarcinoma	P2: ILUSTRO	NCT03505320	Cohort 1: Third or later line, zolbetuximab monotherapy Cohort 2: First line, Combo with mFOLFOX6 Cohort 3: Third or later line, Combo with pembrolizumab Cohort 4: First line, Combo with mFOLFOX6 and nivolumab Cohort 5: Perioperative, Combo with FLOT	n=143	Enrollment completed
Pancreatic adenocarcinoma	P2: GLEAM	NCT03816163	First line, Combo with nab-paclitaxel and gemcitabine, open	n=393	Enrollment completed



FEZOLINETANT: NK3 RECEPTOR ANTAGONIST

(Blue: Updates since the last financial results announcement)

VMS has a significant negative impact on QoL

- Physical symptoms include hot flashes and night sweats, which can impact sleep.
- Physical symptoms may lead to emotional impact including embarrassment, irritability, anxiety, and sadness
- Symptoms have a negative impact on multiple aspects of everyday life¹

Women's Health Initiative (WHI) Study²

- Initial data analyses showed an association between chronic HRT use and increased risk of cardiovascular disease and breast cancer
- Since WHI's findings, use of HRT has dropped
- Although subsequent analysis of the WHI data have demonstrated that HRT is safe and effective when initiated in the appropriate patient in the appropriate manner (i.e. right time, formulation, dose and duration), prescriptions have not rebounded, leaving some women with minimal options to satisfactorily manage their VMS

VMS associated with menopause

	P3: STARLIGHT 2	NCT06206408	Mild to severe VMS associated with menopause; 12 weeks: DB, 2 doses vs. placebo (1:1:1)	n=390	FSFT: Mar 2024
Japan	P3: STARLIGHT 3 NCT0620642		VMS associated with menopause; 52 weeks: DB, vs. placebo (1:1)		FSFT: Feb 2024
China	P3: MOONLIGHT 1		Moderate to severe VMS associated with menopause; The first 12 weeks: DB, 30 mg vs. placebo (1:1) The last 12 weeks: Active extension treatment period, 30 mg	n=302	Primary endpoints not met (12w DB period topline results)
	P3: MOONLIGHT 3	NCT04451226	VMS associated with menopause; open label, 30 mg for 52 weeks	n=150	Topline results obtained in Sep 2022

VMS in breast cancer women receiving adjuvant endocrine therapy

P3: HIGHLIGHT 1		Moderate to severe VMS associated with adjuvant endocrine therapy for breast cancer; 52 weeks (efficacy endpoints at 4 and 12 weeks): DB, vs. placebo (1:1)	n=540	FSFT: Aug 2024
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AVACINCAPTAD PEGOL (ACP): COMPLEMENT C5 INHIBITOR / PEGYLATED RNA APTAMER

(Blue: Updates since the last financial results announcement)

Geographic atrophy (GA)

- Advanced form of dry age-related macular degeneration (AMD)
- Globally, approximately 5 million people are estimated to have GA at least in one eye¹
- Approximately 75% of people living with GA in the US are believed to be undiagnosed²
- Without timely treatment, an estimated 66% of people with GA may become blind or severely visually impaired³

Characteristics of ACP

- Pegylated RNA aptamer (Chemically synthesized)
- ACP inhibits complement C5, and slows inflammation and cell death associated with development and progression of GA

GA secondary to AMD	P2/3: GATHER1	NCT02686658	Part 1: 1 mg, 2 mg vs. Sham (n=77) Part 2: 2 mg, 4 mg vs. Sham (n=209)	n=286	sNDA for label update accepted in US in Mar 2024.
Creation and to rain	P3: GATHER2	NCT04435366	2 mg vs. Sham	n=448	MAA withdrawn in Europe in Oct 2024
Stargardt disease	P2b	NCT03364153	vs. Sham	n=121	FSFT: Jan 2018



ON THE FOREFRONT OF HEALTHCARE CHANGE

